

Wiltshire Council

Cabinet

10 October 2023

Subject: District Specialist Centres and Wiltshire Portage

Cabinet Member: Councillor Jane Davies - Cabinet Member for Adult Social Care, SEND and Inclusion

Key Decision: Key

Executive Summary

Wiltshire Council currently commissions services from five charities across the county known as District Specialist Centres (DSC) and Portage to provide specialist Early Years support for children with SEND. The DSCs are specialist nurseries / pre-schools that provide specialist early years education for children with SEND. Portage provides a home visiting education service to 75 early years children with SEND each week.

District Specialist Centres (DSC) and Portage assist Wiltshire Council in meeting the requirements set out within the SEN Code of Practice to meet the statutory duty of ensuring accessible provision is available for children under five years with SEND.

The current contract ends on 31 March 2024 following a two-year extension. Going forwards we propose to divide the two services into two contracts, a DSC contract and a Portage contract. The tendering for the two contracts will be staggered with the Portage contract starting 1 April 2024 and the DSC contract starting 1 September 2024.

This paper is requesting investment in these services because the way they have been commissioned historically has meant that the contract funding has remained static since 2014 and has not kept pace with demand and inflation.

By increasing investment in these services it will help to keep pace with demand and inflationary pressures and ensure the continued delivery of these services to our early years Wiltshire Children with SEND. This investment in early intervention is supported by the 'The Investing in Early Intervention Report' (May 2022) as it states that 'Theory, and to a certain extent research evidence on early intervention, suggests that if you intervene early and support young children with learning disabilities you can change their developmental trajectory and reduce the gap in outcomes between children with learning disabilities and other children'.

Proposals

This report recommends Cabinet agree the following proposals:

Cabinet is asked to approve

1. District Specialist Centres and Portage to be purchased under separate tender processes with separate specifications, contract management and KPI's.

DSC - Re-tender the service, award and conduct implementation and TUPE before the 31st August 2024 using a codesigned specification that meets the challenges arising and needs of early children with SEND. The contract length will be for five years with an option to extend the contract for a further five years, giving a maximum contract length of 10 years.

Portage - Re-tender the service, award and conduct implementation and TUPE before the 31st March 2024 using a codesigned specification that meets the challenges arising and needs of early children with SEND. The contract length will be for five years five months with an option to extend the contract for a further five years, giving a maximum contract length of 10 years.

2. During the life of the contract to propose and introduce a new DSC provision within the Tidworth area to meet the need of the families in the area. This contract will synchronise with the length and terms of new DSC contracts.
3. Cabinet to agree to the financial envelope set out in tables 15 and 16.
4. That officers continue to undertake to prepare and complete the tender programme, award and implement a new contract for both services.
5. To delegate authority to approve and award a new contract and future extensions and all associated documents to the Director of Commissioning, Corporate Director People in consultation with the Cabinet Member for Adult Social Care, SEND and Inclusion

Reason for Proposals

- 1) District Specialist Centres (DSC) and Portage assist Wiltshire Council in meeting the requirements set out within the SEN Code of Practice to meet the statutory duty of ensuring accessible provision is available for children under 5 years with SEND.
- 2) Development of service to meet the needs of Wiltshire children with SEND
- 3) Cabinet is asked to authorise the method outlined to complete a tender process that delivers value for money through the new contract.

Terence Herbert
Chief Executive

Wiltshire Council

Cabinet

10 October 2023

Subject: District Specialist Centres and Wiltshire Portage

Cabinet Member: Councillor Jane Davies - Cabinet Member for Adult Social Care, SEND and Inclusion.

Key Decision: Key

Purpose of Report

1. This report requests cabinet approval for the proposal to commission Specialist Early Years SEND support from District Specialist Centres and Wiltshire Portage. These are to be commissioned via a tender exercise.
2. It requests additional investment in order to:
 - 'level up' due to funding remaining the same over a 10 year period
 - Meet increased demand for support, evidenced through increased EHCP requests for 0-5 years and our SEND data which highlights that the majority of EHCP starts begin in transition years to primary for Mainstream and MSS
 - Early intervention with families and children whose needs are met early in local mainstream nursery provision are more likely to transition to mainstream school. DSC & Portage support mainstream to meet needs through outreach work.
3. It outlines the reasons why it is recommended that District Specialist Centres and Portage are to be purchased under separate contracts through two tenders.
4. Cabinet is asked to authorise the method outlined to complete a tender process that delivers specialist early years support to children with SEND.
5. To authorise the development of a DSC provision in the Tidworth area during the length of the contract
6. To delegate authority to approve and award a new contract and future extensions and all associated documents to the Director of Commissioning, Corporate Director People in consultation with the Cabinet Member for Adult Social Care, SEND and Inclusion.

Relevance to the Council's Business Plan

7. The proposal is relevant to the following priorities and objectives laid down the Council's Business Plan:

The people of Wiltshire are empowered to live full, healthy, and enriched lives:

- We get the best start in life;
- We stay active;

- We are safe;
- We live well together;
- We ensure decisions are evidence-based;
- We have the right skills to prosper;
- We have vibrant, well-connected communities

8. To support the working themes in the council's business plan 2022 to 2032, commissioning priorities are to:
- a) **Priority 1** - ensure services are in the right place at the right time.
 - b) **Priority 2** - ensure right people receive services in the right place i.e. increasing services delivered in the community and in people's homes.
 - c) **Priority 3** - ensure right service, right price

Background

Commissioning arrangements

9. Wiltshire Council currently commissions services from four charities across the county known as District Specialist Centres (DSC) to provide specialist Early Years support for children with SEND. The DSCs are specialist nurseries / pre-schools that provides specialist early years education for children with SEND.
10. Wiltshire Council also commission Wiltshire Portage, a charity to provide a home visiting education service to 75 children a week.
11. Their current contracts end on 31st March 2024, following a two-year extension to their contract which commenced on 1st April 2019. Having exercised the extension clause in the current contract we are legally required to carry out a full recommissioning process
12. The services follow Early Years Foundation Stage (EYFS) Statutory Framework and in addition Wiltshire Portage is guided by the National Portage Association (NPA) guidance and materials.
13. All four DSC settings are rated Outstanding by Ofsted.
14. These services are commissioned to assist the Wiltshire Council in meeting the requirements set out within the SEN Code of Practice to meet the statutory duty of ensuring accessible provision is available for children under 5 years with SEND.
15. All children are entitled to an education that enables them to:
 - To achieve the best possible educational and other outcome, and
 - become confident young children with a growing ability to communicate their own views and ready to make the transition into compulsory education

Funding arrangements

16. The DSC and Portage receive funding from the higher needs block with some additional funding from the ICB and these contributions vary for historical reasons. Funding for the services has remained the same since 2014, this is partly due to the challenges with commissioning these services in the past.
17. The DSC funding is supplemented by the 2- and 3-year-old funding entitlement that the providers claim.

18. Both DSC & Portage also supplement their funding by fundraising. The fundraising and charitable donations received each year by each provider varies considerably between each provider approximately between £25k and £150K. Each of the providers is embedded in their community and their fundraising success is built on years of development. The current providers bring significant value for money and the contract price is a fraction of what it would cost to purchase the service received at full cost recovery. Given the current financial climate and especially the cost-of-living crisis and high inflation, it is not possible to rely on the similar levels of fundraising during the next contract.

Typical annual DSC funding

Funding	Wiltshire Council funding Including ICB	DAF	EYPP	EYE Enhanced Rate	Early Years Entitlement	Fundrasing - Aprox	Total income
All DSC	£ 311,229	£ 32,595	£ 3,336	£ 62,620	£ 159,494	£ 271,940	£ 841,214

(Table 1)

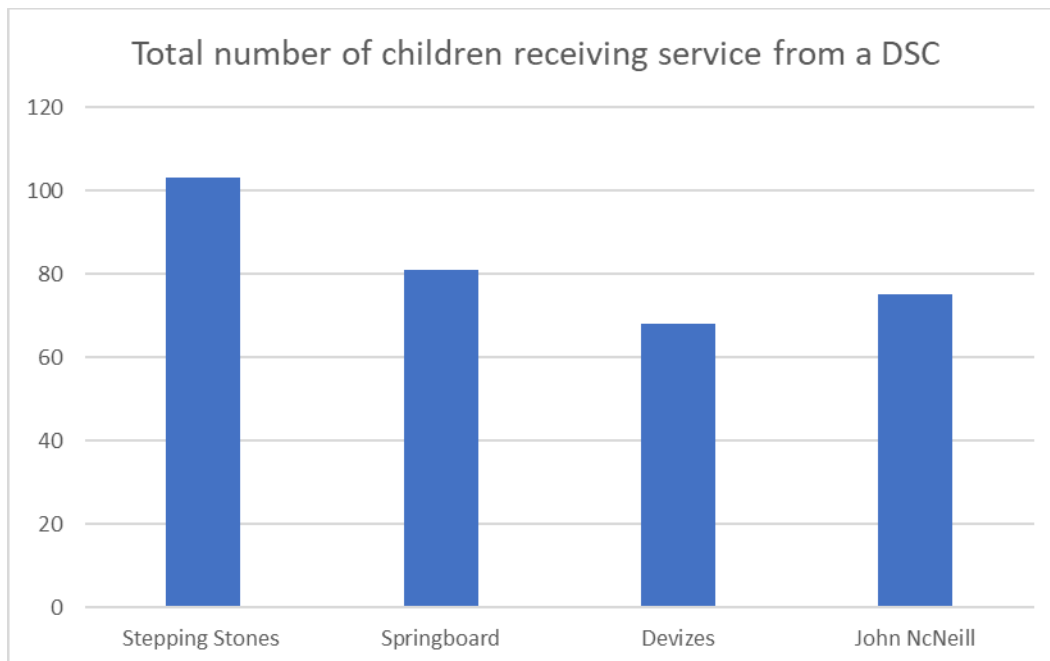
Typical annual Portage funding

	Wiltshire Council Funding	ICB Funding	Grants and Fundraising	Total
Wiltshire Portage	£127,476.00	£63,112.00	£51,288.00	£241,876.00

(Table 2)

19. Since the beginning of the current contract the Consumer Price Index (CPI) has increased by 23%; this high inflation has impacted the DSCs and Portage as they have had to manage the increase in costs including the increase in fuel costs and staffing. The DSC and Portage have continued to deliver their service despite not receiving an increase in funding their contract during this time.

20. The DSC supported a total of 327 early years children with SEND between Jan-April 2023 . This includes children receiving a placement service only, children receiving a non-placement service and children receiving both a placement and non-placement service. Table 3 show the number of children supported by DSC.



(Table 3)

21. Portage are contracted to support 75 children each week and currently are supporting just over this number.

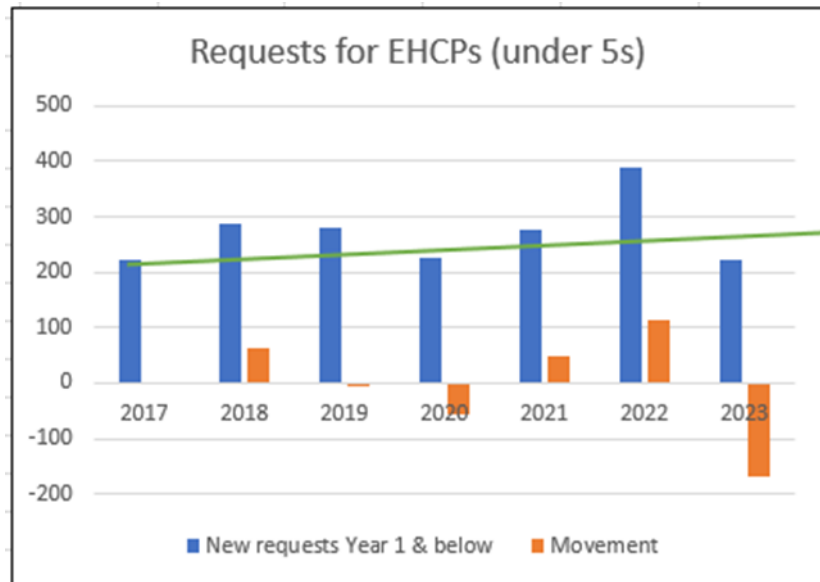
22. There has been a significant increase in referrals that have led to an unprecedented number of children on a waiting list of 107 (27/06/2023). The waiting list consists of 61 children that are new to the Portage service and 46 children that have received support from Portage and are part of the rotational block. The longest waiting time for the service is 8 months.

23. The number of referrals (on average 3 to 4 a week) continue to rise far exceeding previous years. In response to the large waiting list, Portage conducted a full-scale review of the service. The major changes from the review are:

- A new service criterion and scoring system on how children are placed on the waiting list
- Revised Microsoft referral form
- Triaging of all the children on the waiting list
- Revised paperwork and report formats

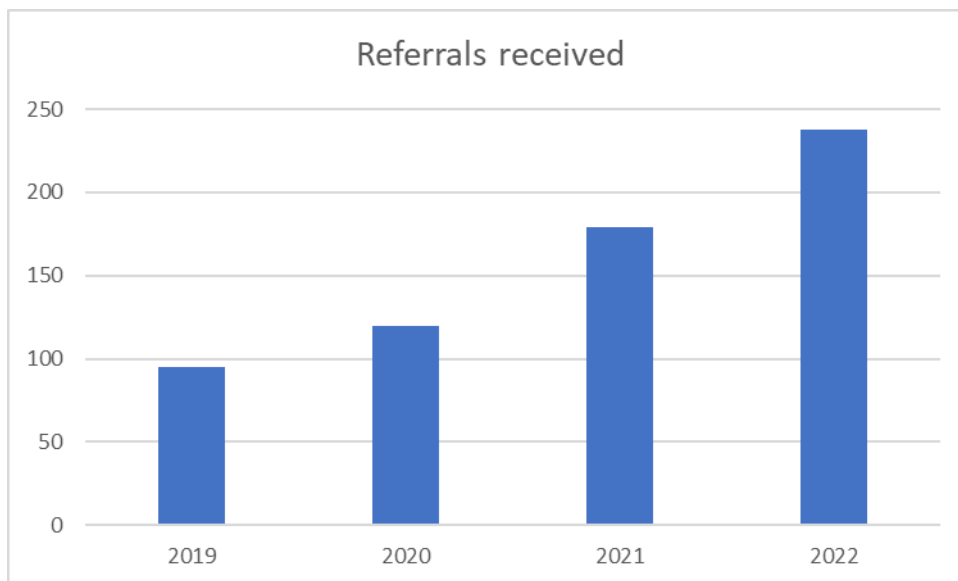
Demand

24. Analysing demand for DSC and the Portage service is a challenge due to the historical light touch way these services have been purchased and the quality of data commissioning has received. This is partly because the DSC & Portage manage their own referrals, entry and exit pathways and this information has not been included in the commissioning KPIs. However, we can demonstrate that demand has increased through EHCPs requests for children aged 0-5 (Table 4) and the referrals received. Learning from the previous contract arrangements will inform outcome measures to be stipulated in the new specification.



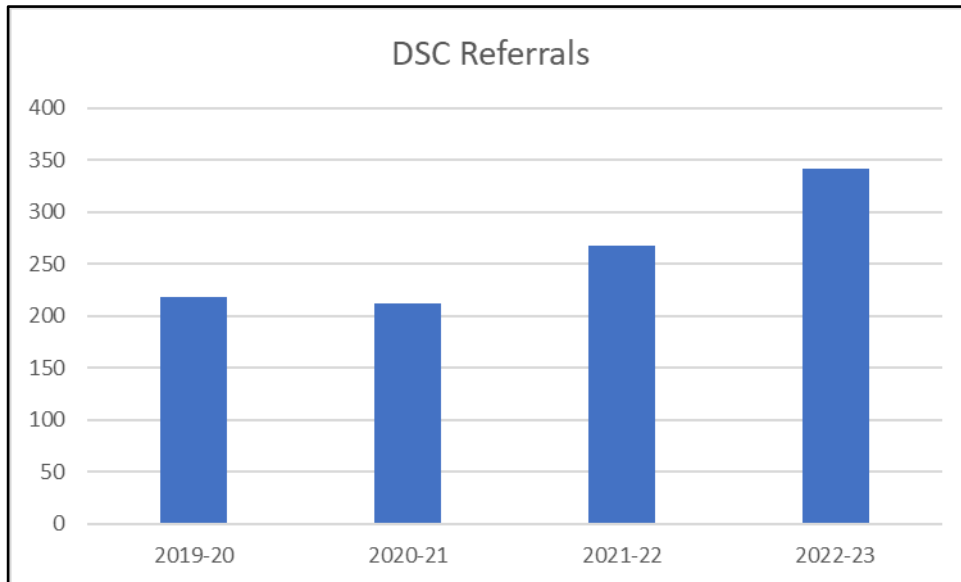
(Table 4)

25. Referrals received by Portage has increased considerably during the current contract, Table 5 shows that the increase is over 150%. Factors that have contributed to this include the increase in needs of children with SEND that is reflected in the increase in the number of EHCPs in Wiltshire. Portage have also raised awareness of their service with Health Visitors by being part of the Health Visitor induction process, Health Visitors are one of the main referrers into Portage. Portage have reported that there are very few referrals that do not require support .



(Table 5)

26. Referrals received by District Specialist Centres have increased during the current contract. Table 6, shows that referrals increased by 36% during the current contract



(Table 6)

Main Considerations for the Council

27. DSCs and Portage play an important part in supporting the council's statutory responsibility to provide early years provision free of charge for children with SEND. DSCs additionally provide in reach and outreach to support to Early Years settings to help children with SEND to access a place in a mainstream setting.
28. DSC & Portage have a significant role to play in supporting Therapists and Professional in assessments, observations, introducing strategies and reinforcing treatment. The DSC provide the space for this work to be carried out along with implementing the strategies prescribed by the therapists. Different professionals will be visiting the centres several times a week.
29. The services that the DSCs and Portage provide are different. DSC provide specialist early years support to children with SEND from a nursery setting base with additional in-reach and outreach support to mainstream nurseries. The Portage service offers bespoke child led educational and holistic play programmes to develop the individual learning needs of the child through play in the child's home. It follows a non-centre-based model that bridges the gap between a specialist or mainstream setting and the home environment. Previous commissioning processes have combined the two services together. However, the differences in the services require different specifications, contract management and KPI's. We recommend that the DSC and Portage services are commissioned under separate contracts.
30. DSC and Portage rely on fundraising and grants to fund part of the service, longer stable contracts will help the providers secure additional funding.
31. There has been increasing discussion and feedback that there is an increased demand for support in the Tidworth area. The Early Years Inclusion Advisors have provided information on the number of early years children in the Tidworth, Ludgershall, Upavon, Netheravon, Bulford and Larkhill areas that are known to them that would have benefitted a placement in a District Specialist Centre. Table 7 shows that there is a demand for DSC support in the Tidworth.

Children known to Early Years Inclusion Advisors

Academic Co-hort	Number of Children	How many children went on to have EHCP/EHCNA?	How many on SEN Support Plan?
2021/2022 (Started School 2022)	34	24	10
2022/2023 (Starts School 2023)	45	35	12
2023/2024 (Starts School 2024)*	21	14	4

* Numbers will increase through the year
(Table 7)

Why we need to Invest in Early Support and Intervention

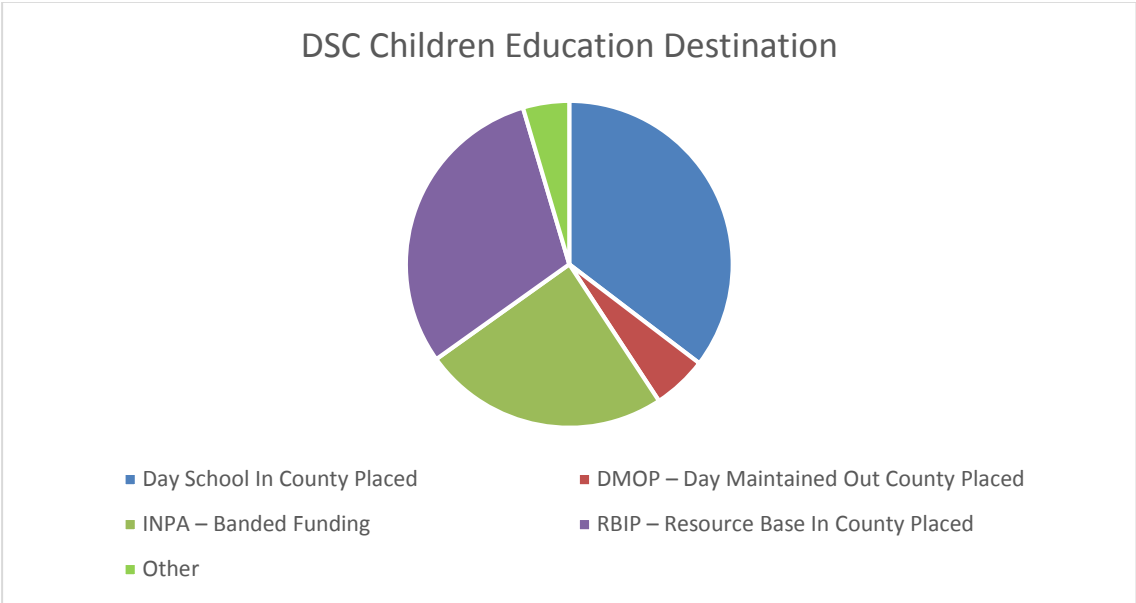
32. There is growing evidence to suggest that change and investment in this area will reap benefits later in the statutory system.
- Better supported families and children whose needs are met early may avoid the need for a plan completely.
 - Early intervention with families and children whose needs are met early in local mainstream nursery provision are more likely to transition to mainstream school. DSC & Portage support mainstream to meet needs through outreach work.
 - Early signposting to parenting support and other early help and preventative services which can be accessed without an EHCP
 - Better entry and exit routes and enhanced service level agreement expectations and requirements will ensure the services align with the SEN strategy
 - DSC and Portage have a significant role to play in supporting Therapists and Professional in assessments, observations, introducing strategies and reinforcing treatment. The DSC provide the space for this work to be carried out along with implementing the strategies prescribed by the therapists.

Reports support the need to invest in Early Support and Intervention

33. The Investing in early intervention, early intervention report (May 2022) [EARLY INTERVENTION REPORT A4 FINAL.pdf \(mencap.org.uk\)](#) states that 'Theory, and to a certain extent research evidence on early intervention, suggests that if you intervene early and support young children with learning disabilities you can change their developmental trajectory and reduce the gap in outcomes between children with learning disabilities and other children'
34. Further detail of the evidence base for early intervention and alignment with the SEND and Alternative Provision Green Paper (2022) is included in appendix 1.

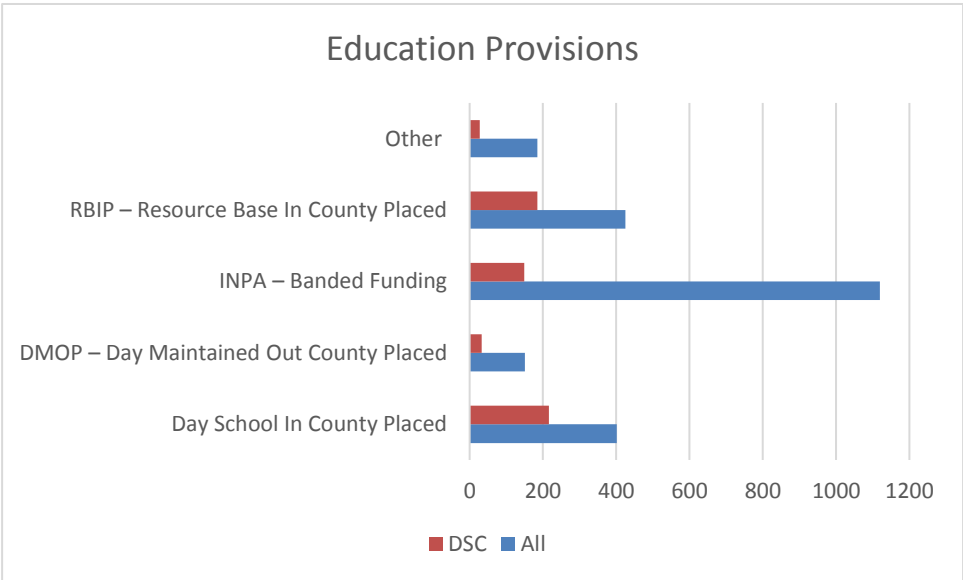
Impact of DSC's on Wiltshire Children with SEND

35. We have analysed children born between 2011 and 2019 who attended the DSC. All the children have been awarded an EHCP final plan. Table 8 shows the education destinations of these children. Over half (54%) of the children are either attending resource bases or are attending mainstream primaries with banded funding. 35 % of children are attending in county day school (Exeter House, Silverwood and Springfields Academy).

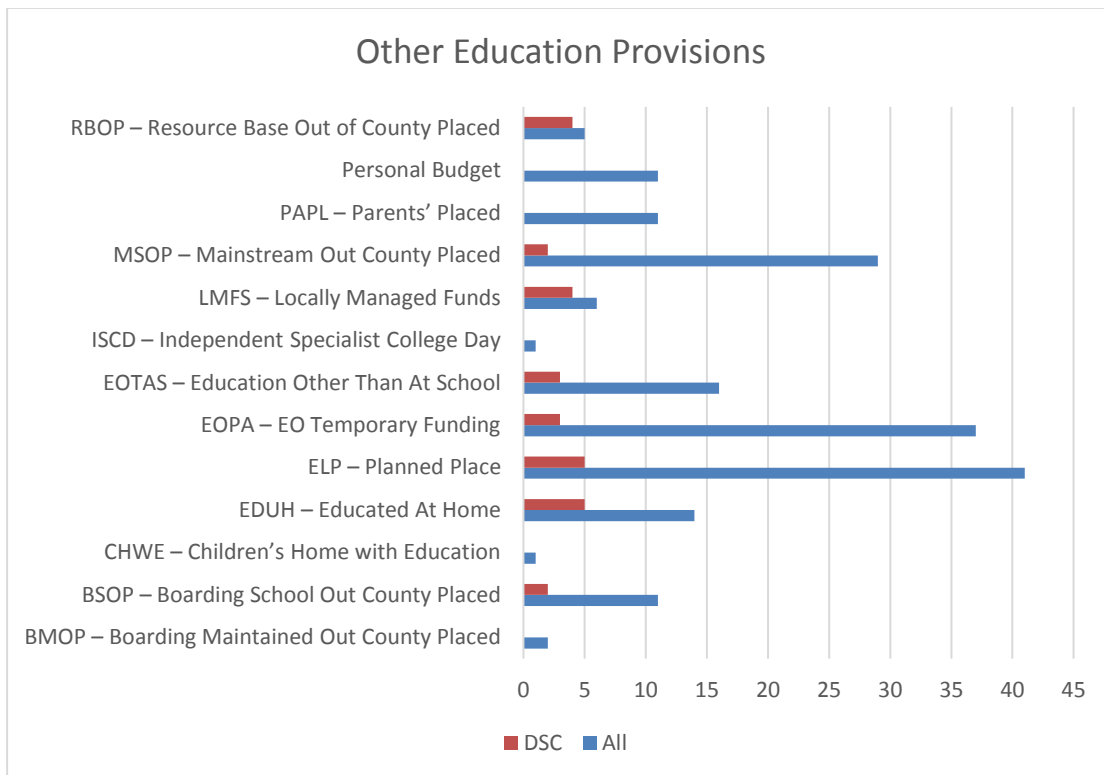


(Table 8)

36. Comparing the DSC children to all children born between 2011 and 2019 with an ECHP plan.



(Table 9)



(Table 10)

37. When looking at the most expensive placements which are specialist boarding schools only 2 children out of 13 have come from the DSC.

DSC Case Studies demonstrating outcomes from early intervention

38. The current service has undertaken case studies demonstrating evidence for need and benefit of the service. See appendix 2

Cost Benefits of providing early support

39. The table (Table 11) below shows the average unit cost of the various types of mainstream and specialist placements from the 2022/23 financial year. It is easy to see how cost savings can be an additional benefit of early intervention and support. The improvement in outcomes that change the education pathway of children and prevents risk of later problems enable children to attend education in their communities and avoid more expensive specialist schools.

HIGH NEEDS BLOCK		Potential Cost Reduction per annum per pupil	
Wiltshire School Provision			
Special School Place & Top Up	£21,481	Mainstream not NPA Primary	-£6,225
ELP Place & Top Up	£10,609	Mainstream not NPA Secondary	-£5,206
Resource Base Place & Top Up	£13,210		
Named Pupil Allowance - Primary	£6,225	NPA not Resource Base	-£6,985
Named Pupil Allowance - Secondary	£5,206	NPA not ELP	-£5,403
Independent / External Provision		Resource Base not Special School (P)	-£8,272

Independent Special School Fees	£56,076	ELP not Special School (S)	-£10,872
		Special School not Independent	-£34,595
<u>SCHOOLS BLOCK</u>			
AWPU - Primary (MPPFL)	£4,265		
AWPU - Secondary (MPPFL)	£5,525		

(Table 11)

Consultation, co-production and engagement

40. Co-production and engagement with parent carers, mainstream settings and professionals has taken place during the Spring of 2023 and will continue into the Summer. A comprehensive summary report is included in appendix 3. This engagement with families and professionals is contributing to and informing the design of the new District Specialist Centre and Portage service.
41. Activities carried out in the Spring were in the form of surveys sent to parent carers and mainstream nurseries and working group sessions with professionals on inclusion and outreach and in reach. The response rate to the surveys was good with a total number of 430 responses and the workshops were well attended. During June WPCCC also conducted three face to face engagement events in Calne, Marlborough and Salisbury. These events had a total of 12 parents attending and provided rich feedback from parent carers of children with SEND on our District Specialist Centres.
42. The results from the surveys highlighted that DSC and Portage are highly valued by parent carers and mainstream settings. Comments included 'The support from our DSC has 'been truly amazing!' and "Portage are doing a fantastic Job". Families with children in a DSC strongly agree that staff supporting my child understands their needs and that the service is good.
43. Out-reach work is well received as it supports the practitioner and improves confidence.
44. Professionals and therapists are positive about their interactions with DSCs. The expertise and knowledge of the DSC practitioners was often highlighted and is valued. Portage has good engagement with professionals, and they contribute well to reports and assessments. It was highlighted that Portage bridges the gap between mainstream settings and the home environment.
45. The consultation highlighted challenges to the Portage service in relation to large waiting lists for Portage due to increased demand. Other challenges were around the need for clarity on the referral pathways as well as the entry and exit pathways. Professionals highlighted that Portage is a valuable resource but there is potential overlap in roles.
46. The consultation highlighted challenges to the DSC service these included
 - The service is different depending on where you are in the county
 - Tidworth area has children with higher needs and there are difficulties for parents reaching a DSC due to distance
 - There is an increased number of children with high needs accessing mainstream settings
 - Mainstream settings raised the need to provide 1:1 Support for children with SEND

- Families are looking for longer sessions with DSC
- There is need for clarity on the role of outreach and the offer from DSC
- Waiting lists were highlighted along with clarity of the referral pathways
- There is a need for clarity around an entry and exit pathways

Benchmarking

47. Research into what our statistical neighbours (those local authorities with similar demographics) have in place tells us that the majority have a DSC service and Portage, see Table 12.
48. DSC benchmarking research included conversations with Swindon, BANES and Gloucestershire about their Early Years specialist support models.

Portage benchmarking research also included a conversation with a statistical neighbour regarding their Portage model.

Local Authority	Specialist Early Years Settings (like DSCs)	Portage
Wiltshire	Yes	Yes
Bath and North East Somerset	Yes	Yes
Cornwall Council	Yes	Yes
Swindon	Yes	Yes
North Somerset	Yes	Yes
Gloucestershire	Yes	Yes
Central Bedfordshire	No	No
Shropshire Council	No Sensory inclusion service (SIS) to support CYP with hearing and/or visual difficulties – local groups	Yes
Cheshire West and Chester	No Sensory Service Family Support Group	No
Northumberland County Council	No Family hubs	Yes
West Berkshire Council	Yes	No
City of York	Yes	Yes

(Table 12)

Proposed Model

49. District Specialist Centres and Portage to be purchased under separate tender processes with separate specifications, contract management and KPI's.
- DSC - Re-tender the service, award and conduct implementation and TUPE before the 31st August 2024 using a codesigned specification that meets the challenges arising and needs of children 5years + 5years contract length. With the option tender for an additional DSC in the Tidworth are during the lifetime of the next contract.
 - Portage - Re-tender the service, award and conduct implementation and TUPE before the 31st March 2024 using a codesigned specification that meets the challenges arising and needs of children 5 years + 5 years and 5 months contract length.

50. Introduce a new coordinator role within the Early Years inclusion team to work in partnership with Portage and the DSC to coordinate referrals, entry and exit pathways, to quality assure home visits and Outreach work. This role will work with supporting the SEND team with school place planning.

51. Portage model

- Continue with Portage registered home visiting service
- The service to work with co-ordinator role to review referrals and decide on entry and exit pathways.
- Increase the number of children with SEND supported by Portage
- Length of support to be shorter to enable an increase number of children to be supported and reduce waiting lists.

52. District Specialist Centres model

- Continue with the existing four DSC settings in Wiltshire
- The service to work with co-ordinator role to review referrals and decide on entry and exit pathways.
- Work in partnership to offer increased outreach support to mainstream nurseries
- DSC to work closely together to share best practice

53. Tidworth provision

- During the life of the contract to propose and introduce a new DSC provision within the Tidworth area to meet the need of the families in the area.

Market Engagement & Indicative Tender Timetable

54. A market engagement event has taken place in June with further workshops on Inclusion, Outreach and In reach. These events have highlighted that the market for these services is very limited, with interest shown from the existing charities that provide the service and one other charity. We plan for further events to be held in September and October.

The intended tender timetables will be:

Portage Stage	Dates
Invitation to Tender (ITT) Issued	21/10/2023
Deadline for Tenderers to submit clarification questions	12 noon 26/11/2023
Tender Return Deadline	12 noon 02/12/2023
Evaluation and Approvals	December 2023
10-day standstill period	January 2023
Contract Award Notification	January 2023
Service commencement date	01/04/2024

(Table 13)

DSC Stage	Dates
Invitation to Tender (ITT) Issued	14/12/2023
Deadline for Tenderers to submit clarification questions	12 noon 25/01/2024
Tender Return Deadline	12 noon 15/02/2024
Evaluation and Approvals	March 2024
10-day standstill period	March 2023

Contract Award Notification	April 2024
Service commencement date	01/09/2024

(Table 14)

Overview and Scrutiny Engagement

55. A paper has been presented to Strategic SEND and AP board and the Commissioning Governance Board.

Safeguarding Implications

56. Contracts give clear direction on how and when to raise a safeguarding alert to avoid any confusion about who will do this and/or assumptions that someone else will raise the alert.

57. Contracts also ensure that any issues relating to child protection are identified and appropriate referral made to Multi Agency Safeguarding Hub (MASH).

Public Health Implications

58. DSC & Portage will benefit the overall health and wellbeing outcomes of children and young people in terms of service continuity and reducing the risk that their health and care outcomes could be compromised if the service was not in place.

Procurement Implications

59. A compliant procurement process will be followed in line with Public Contract Regulations 2015.

60. The procurement process will be designed and run, in conjunction with the Commercial and Procurement team.

61. Consideration to social value implications will be informed through our socially responsible procurement policy and will be taken into consideration when developing the specification for the service.

Equalities Impact of the Proposal

62. An equalities impact of the proposed decision is low against all criteria on the Equalities Risk Criteria Table and, therefore, a full Equalities Impact Assessment is not required.

Environmental and Climate Change Considerations

63. It is anticipated that the energy consumption and associated emissions will not alter from their current levels as a result of this proposal

Workforce Implications

64. This proposal relates to an externally commissioned service and will have no impact on the direct council workforce.

Risks that may arise if the proposed decision and related work is not taken

65. The report’s proposals offer the most effective mitigation to the following known risks:
- the financial viability of the providers means that they are unlikely to continue without the funding from Wiltshire Council. Given the lack of investment in these services over the last 10 years these services will no longer be able to offer the same level of support to Wiltshire’s children with SEND unless additional funding is provided. These are established charities within the community.
 - increased demand on intensive and more costly services
 - less co-ordinated services
 - increased pressure on schools, health visiting and preschools

Risks that may arise if the proposed decision is taken and actions that will be taken to manage these risks

66. There is a risk that there will be a limited market of providers for this type of service. This will be managed with good market engagement and conversations with providers.
67. There is a risk If the current provider is not successful and they continue to offer a service it would be confusing to the community, parent carers and professionals and cause potential duplication of service. This will be managed by ensuring a good handover and mobilisation plan and period.

Financial Implications

68. To ensure that this service continues and improves outcomes for Wiltshire’s children with send it is recommended that the funding is increased to meet demand and to meet the levels of historical inflation. The option we recommend is to commission at pre COVID levels + 10% demand with the additional uplift of 100% of CPI uplift of 23%

69. Portage Budget

Commission at pre COVID levels + 10%	£ 271,418.00	
100% of CPI uplift 2020-24	£ 62,426.14	
Total Annual Funding	£ 333,844.14	43% uplift
5 Year Funding	£ 1,669,220.70	
5 + 5 contract length *	£ 3,338,441.40	

(Table 15)

70. DSC Budget

Commission at pre COVID levels + 10%	£ 447,927.00	
100% of CPI uplift 2020-24	£ 103,023.21	
Total Annual Funding	£ 550,950.21	43% uplift
5 Year Funding	£ 2,754,751.05	
5 + 5 contract length *	£ 5,509,502.10	

(Table 16)

*Additional inflationary uplift has not been applied for the extension period.

71. Further commercially sensitive financial information is contained within appendix 4.

Legal Implications

72. Any award of contract should be conducted in accordance with the requirements set out in Part 10 of the Council's Constitution, the SPH Manual and the Public Contract Regulations (2015). Legal Services will need to be engaged throughout this process, with the relevant legal and procurement advice sought.

73. Wiltshire Council's Legal Services must draft robust legal documentation for this matter. Legal Services will need to be consulted to review the final documentation before execution.

Conclusion

74. This paper is requesting investment in District Specialist Centres and Portage to keep pace with demand and inflation as their funding has remained the same since 2014. This investment will help ensure that we meet the needs of early years Wiltshire children with SEND and to meet our duties in the SEND code of practice we need to continue to fund our DSC and Portage services.

75. This investment in early intervention and support of Wiltshire young children will help change 'their developmental trajectory and reduce the gap in outcomes between children with learning disabilities and other children' (The Investing in early intervention, early intervention report (May 2022)).

Helean Hughes - Director, Education & Skills

Report Authors: Kai Muxlow – Commissioning Manager, Sue Kirk – Senior Commissioner

28 September 2023

Appendices

Appendix 1 – Reports supporting Investing in early support

Appendix 2 – DSC Case Studies

Appendix 3 – Consultation Summary

Appendix 4 – Funding Stream

Background Papers

None